

ASUR

AEROPUERTOS DEL SURESTE



WORLD
TRAVEL &
TOURISM
COUNCIL

ASUR
AEROPUERTOS DEL SURESTE



Cancún International Airport



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Some of the statements contained in this presentation discuss future expectations or state other forward-looking information. Those statements are subject to risks identified in this press release and in ASUR's filings with the SEC. Actual developments could differ significantly from those contemplated in these forward-looking statements. The forward-looking information is based on various factors and was derived using numerous assumptions. Our forward-looking statements speak only as of the date they are made and, except as may be required by applicable law, we do not have an obligation to update or revise them, whether as a result of new information, future or otherwise.

Long Serving
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Fernando Chico Pardo

Chairman of the Board of Directors

with company since 2005

Adolfo Castro Rivas

Chief Executive and Financial Officer
Head of Investor Relations

with company since 2000

Claudio Góngora Morales

General Counsel

with company since 1999

Alejandro Pantoja López

Chief Infrastructure Officer

with company since 2001

Carlos Trueba Coll

General Director of Cancún Airport

with company since 1998

Manuel Gutiérrez Sola

Chief Commercial Officer

with company since 2000

Héctor Navarrete Muñoz

General Director of Regional Airports

with company since 1999

Key value drivers



- Long-term concession investments in attractive locations in Mexico, the Caribbean and South America
- **Established** regulatory framework
- Track record of **consistent passenger growth**
- **Balanced mix** of international and domestic traffic
- Successful, market leading **commercial business strategy**
- Strong **cash flow** profile and solid **balance sheet**
- Special focus on **sustainability**: high **ESG** standards
- Robust **corporate governance** and **board of directors** with **experienced management**

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Sustainability
is a key
strategy in
our business
model



- Member of Bolsa Mexicana de Valores **sustainability index**
- Active participant of **United Nations Global Compact**, in Mexico and internationally
- Certified by **CEMEFI** as Socially Responsible Company (15th year)
- Airports' Environmental Management Systems certified under **ISO 14001**
- **Environmental Compliance** certification from Mexican Environmental Protection Agency
- Focus on **quality of life for employees and community relations**
- Strict standards of **corporate governance** and **business ethics**

Continuous commitment to implement ESG Best Practices



Environment



Social



Governance

Emissions

- Permanent program to monitor emissions (scopes 1 and 2)
- Level 2 certification under ACA (Airport Carbon Accreditation) program, due to reductions in our direct and indirect carbon emissions in all airports

Conservation of Biodiversity

- Alliances with scientific research institutes for conservation of biodiversity in forested areas in the airports

Energy

- Installation of solar panels at airports

Water

- In process of installing rainwater capturing systems at airports

Waste

- Separation and recycling programs

Certifications

- ISO 14001 in all airports
- Environmental Compliance and Sustainable Tourism certification (Mexican Environmental Protection Agency) in all airports

Welfare of our Workforce

- Health and safety: Promotion of health and safety standards with safety management systems and permanent campaigns on physical and emotional wellbeing
- Gender: commitment to increase proportion of women in the workforce
- Stability in the workplace: staff turnover of 5.9% (*average in México is 16.7%*)

Humanitarian Support and Community Wellbeing

- Contributions to various civil associations in the southeast of Mexico relating to services for disabled people, health and education
- Alliances with civil associations to support the sustainable development of vulnerable groups in the communities where we operate

Commitment to Customer Service

- Continuous improvement in airport service quality using passenger satisfaction surveys and other tools
- Safe, accessible facilities that are constantly being upgraded to ensure world-class service
- Improvements to complaints handling procedures

Board of Directors:

- 11 members (64% independent members)
- 27% women, 73% men

Corporate Governance

- Audit Committee (100% independent members)
- Nominations & Compensations Committee
- Operations Committee
- Acquisitions & Contracts Committee

Creation of Sustainability Committee

- Promotion of balance between financial performance of the company and its contribution to sustainable development

Transparency

- Reporting of ESG performance on platforms such as CDP, S&P, MCSI, CEMEFI

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NYSE

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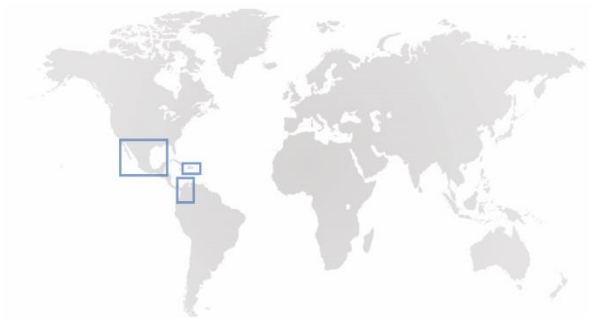
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Geographical
presence



a total of
49.4M PAX
(2021: 92.9% increase YOY vs 2020)



9 airports
29.1M PAX
(2021: 76.3% increase YOY vs 2020)



1 airport
9.7M PAX
(2021: 99.9% increase YOY vs 2020)



6 airports
10.5M PAX
(2021: 149.8% increase YOY vs 2020)

Source:
ASUR Company Filings

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Illustrative
flight times
from various
destinations



ASUR, GAP and Corporación America are the only Latin American Airport Groups listed on NYSE



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Fernando
Chico Pardo
& ADO

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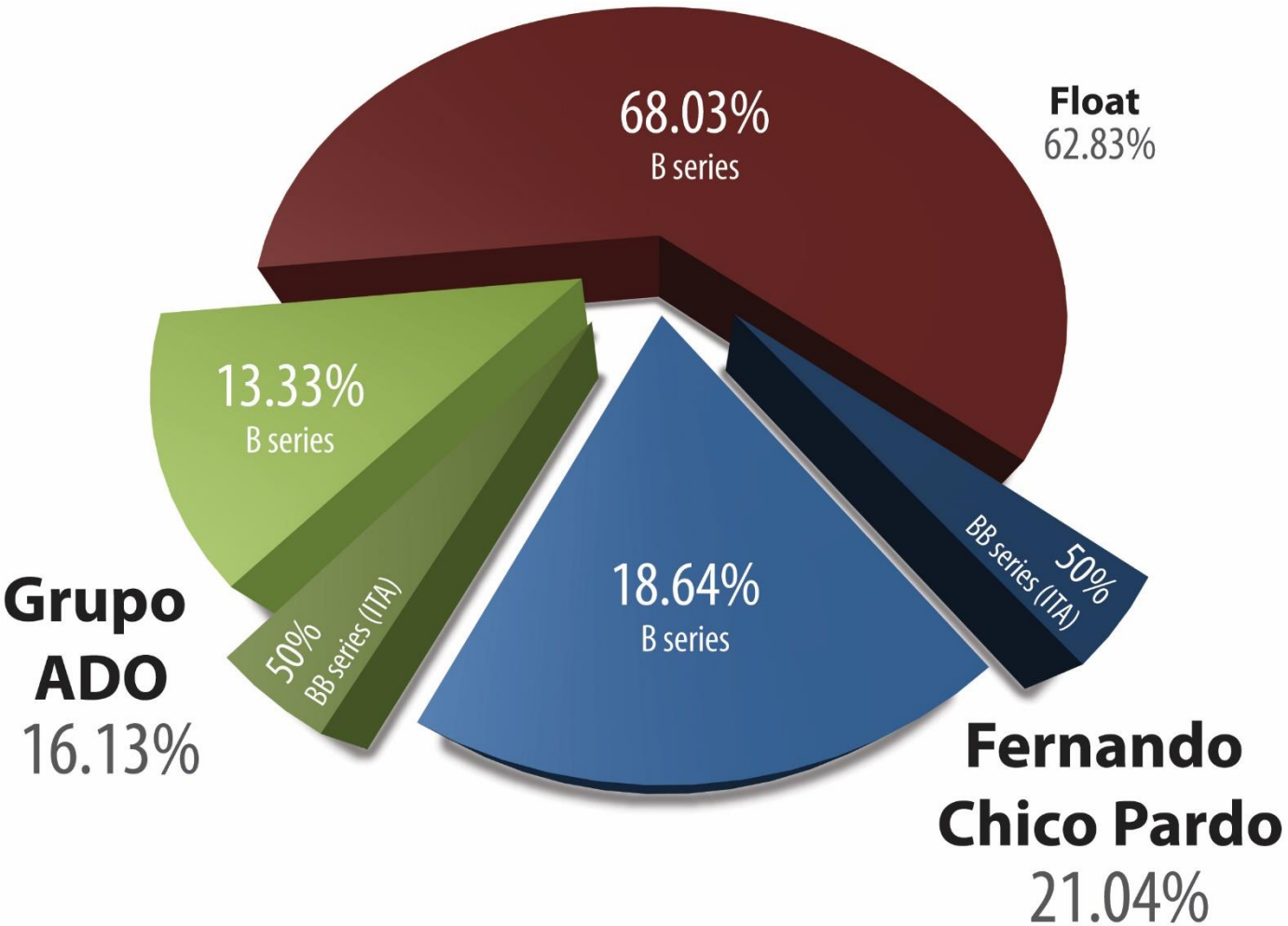
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* Aggregate Amount Beneficially Owned by Each Reporting Person, as of December 31, 2021
https://www.sec.gov/Archives/edgar/data/1123452/000138713121012086/asur-sc13da_121521.htm

Dual Till System

Regulated + Non Regulated Revenues

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2021 Revenues per PAX

63.0% **Regulated Revenues** Ps. 228.9

Aeronautical Ps. 213.0

- Airline Fees:
 - Landing, apron parking, overnight parking, use of boarding bridges, security, etc.
- Passenger Fees:
 - Domestic & International

Non-Aeronautical Ps. 15.9

- Fixed:
 - Complementary Services
- Variable:
 - Airport services, office rentals, ground support services, catering, etc.

37.0% **Non-Regulated Revenues** Ps. 134.6

9 Commercial Business Lines

- | | |
|---------------------------------|--|
| ■ Retail: Duty Free & Duty Paid | ■ Car Parking |
| ■ Food & Beverages | ■ Ground Transport |
| ■ Advertising | ■ Teleservices |
| ■ Banking & Foreign Exchange | ■ Others |
| ■ Car Rental | <i>Direct Commercial Operation (DCO)</i> |

TOTAL Ps. 363.5

Note: 2021 Revenues per PAX (excluding Construction Services), expressed in nominal pesos as of Dec 2021; passenger traffic excludes transit and general aviation passengers. ASUR adjusts specific tariffs / prices once every six months using the Mexican producer price index, excluding petroleum). Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.

MDP
Committed
Investments

1999-2021:
41,096
million pesos

2022-2023:
2,596
million pesos

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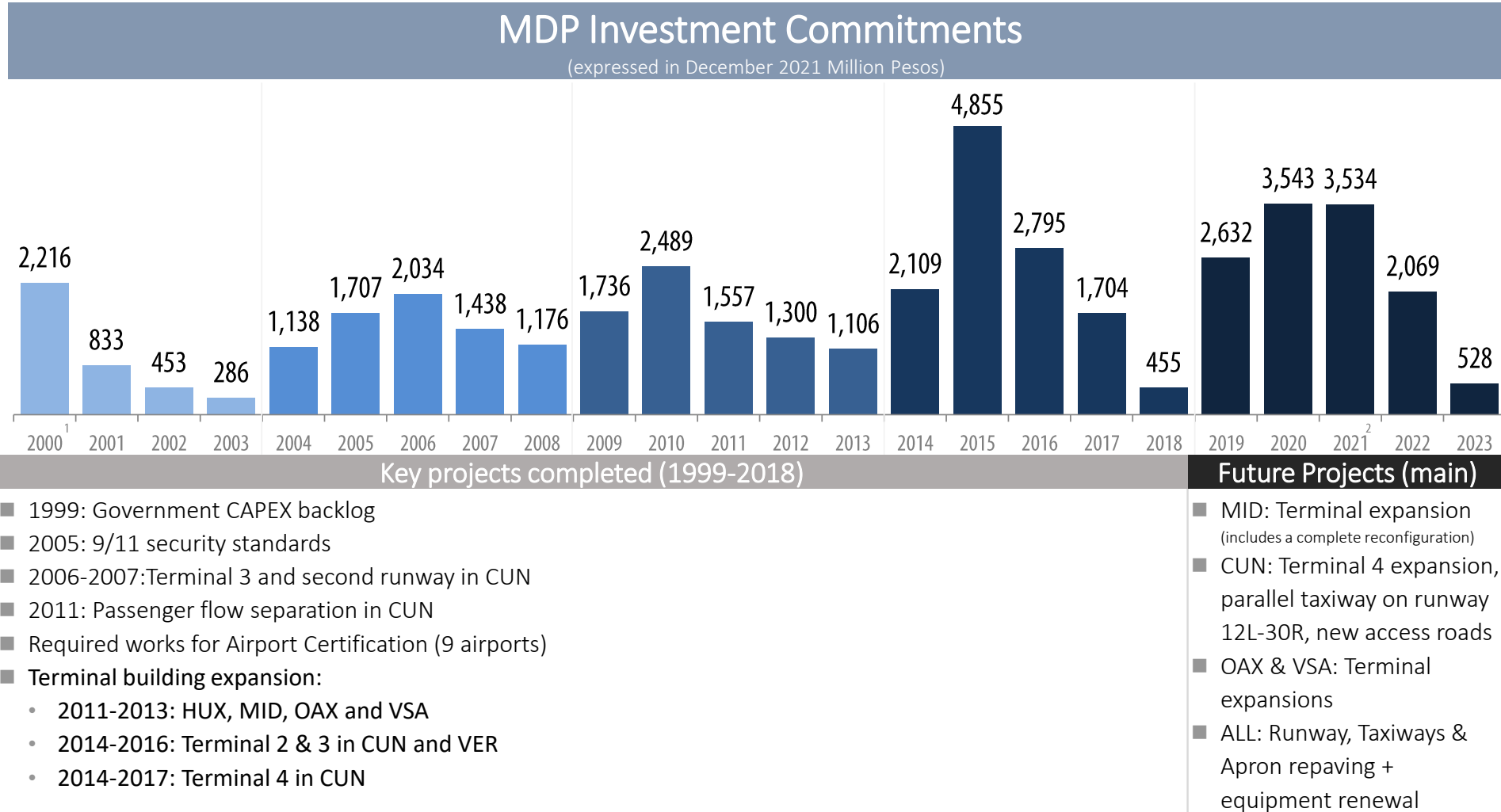
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Visibility on capital expenditure requirements, as maximum rate negotiated along with Master Development Plan (MDP) is a function of programmed CAPEX



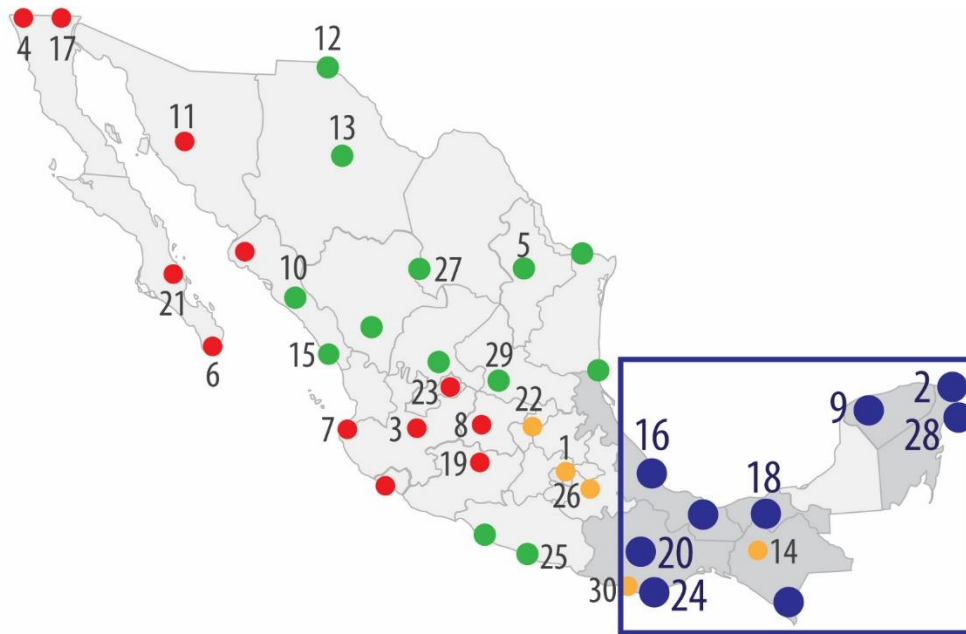
¹ Committed investments from May 1999 to Dec 2000; ² During 1Q'21, AFAC (Aeronautical Federal Agency) in Mexico approved the Extraordinary Revision (due to COVID-19 pandemic) of ASUR's MDP for 2019-2023. Committed investments according to the approved MDP, expressed in million pesos as of Dec. 2021 based on the Mexican construction price index in accordance with the terms of the MDP.

Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.



ASUR's airports are among the most frequented in Mexico

Mexican Airports by PAX (thousand PAX)



	2021			Total PAX 06-21 CAGR
	Int PAX	Dom PAX	Total PAX	
ASUR	14,081	15,057	29,138	5.1%
Grupo Aeroportuario del Pacífico	10,830	28,384	39,214	4.4%
OMA	2,302	15,723	18,025	2.9%
All of Mexico ¹	37,781	89,677	127,459	3.6%

¹ According to the Communications and Transport Ministry's website

Source: Company financials, AICM website: Note: Selected airport sample includes ASUR, GAP, OMA and OHL concessions and the Mexico City airport; PAX traffic excludes transit and general aviation PAX

Rank 2021	Group	Airport	Pax ('000s)			Var % 21 vs. 19	CAGR % 06-21
			2019	2020	2021		
1	AICM	Mexico City	50,304	21,977	36,028	-28.4%	2.6%
2	ASUR	Cancun	25,482	12,259	22,318	-12.4%	5.7%
3	GAP	Guadalajara	14,824	8,094	12,209	-17.6%	4.5%
4	GAP	Tijuana	8,917	6,311	9,666	8.4%	6.5%
5	OMA	Monterrey	11,177	4,994	8,270	-26.0%	3.1%
6	GAP	Los Cabos	5,339	2,928	5,466	2.4%	4.9%
7	GAP	Puerto Vallarta	4,931	2,490	4,054	-17.8%	2.2%
8	GAP	Bajío	2,747	1,378	2,101	-23.5%	4.2%
9	ASUR	Merida	2,791	1,297	2,080	-25.5%	5.0%
10	OMA	Culiacan	2,459	1,373	1,970	-19.9%	5.8%
11	GAP	Hermosillo	1,840	961	1,516	-17.6%	2.0%
12	OMA	Cd. Juarez	1,597	790	1,500	-6.1%	5.2%
13	OMA	Chihuahua	1,700	818	1,364	-19.8%	4.9%
14	TGZ	Tuxtla Gtz	1,496	757	1,187	-20.7%	22.1%
15	OMA	Mazatlan	1,161	740	1,106	-4.7%	2.0%
16	ASUR	Veracruz	1,476	721	1,103	-25.2%	2.9%
17	GAP	Mexicali	1,192	688	1,087	-8.8%	5.4%
18	ASUR	Villahermosa	1,245	638	976	-21.6%	2.0%
19	GAP	Morelia	890	623	939	5.5%	3.2%
20	ASUR	Oaxaca	1,196	591	914	-23.6%	4.2%
21	GAP	La Paz	998	564	903	-9.6%	4.9%
22		Querétaro	1,175	506	818	-30.4%	15.4%
23	GAP	Aguascalientes	848	469	785	-7.4%	5.0%
24	ASUR	Huatulco	892	403	692	-22.4%	4.2%
25	OMA	Acapulco	875	396	670	-23.4%	-2.6%
26	ASA	Puebla *	762	384	566	-25.7%	8.8%
27	OMA	Torreon	709	321	537	-24.2%	1.8%
28	ASUR	Cozumel	546	268	532	-2.7%	2.4%
29	OMA	San Luis Potosi	643	309	529	-17.8%	5.8%
30	ASA	P. Escondido	408	268	526	29.1%	14.8%

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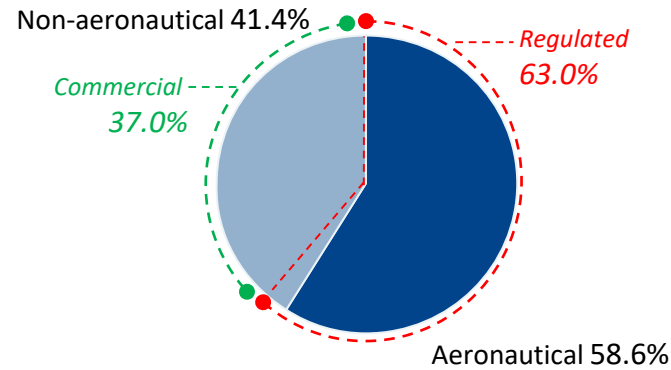
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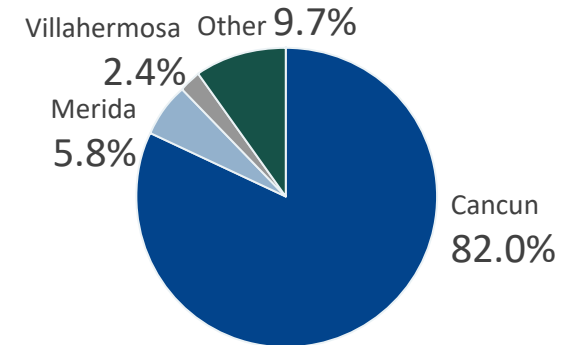
2021
Total Revenue
per PAX:
Ps.363.5

2021 Revenues
Ps.10,592M

by business

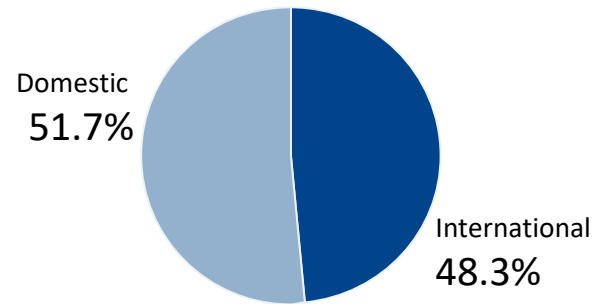


by airport

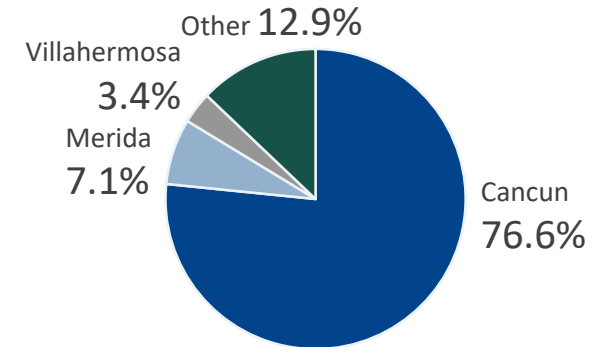


2021 PAX
29.1M

by type



by airport



Source: Company filings; Note: Non-aeronautical revenues are derived from leasing of space in airports to airlines, restaurants, retailers and other commercial tenants and access fees collected from third parties providing complementary services (such as catering, handling, and ground transport). Commercial revenues are all non-aeronautical and include revenues related to retail (duty free & duty paid), food & beverages, advertising, banking & foreign exchange, car rental, car parking, ground transport, teleservices and others. Revenues from Construction Services are not included. PAX traffic excludes transit and general aviation. Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.



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1990 – 2021
TOTAL PAX
CAGR:
5.5%

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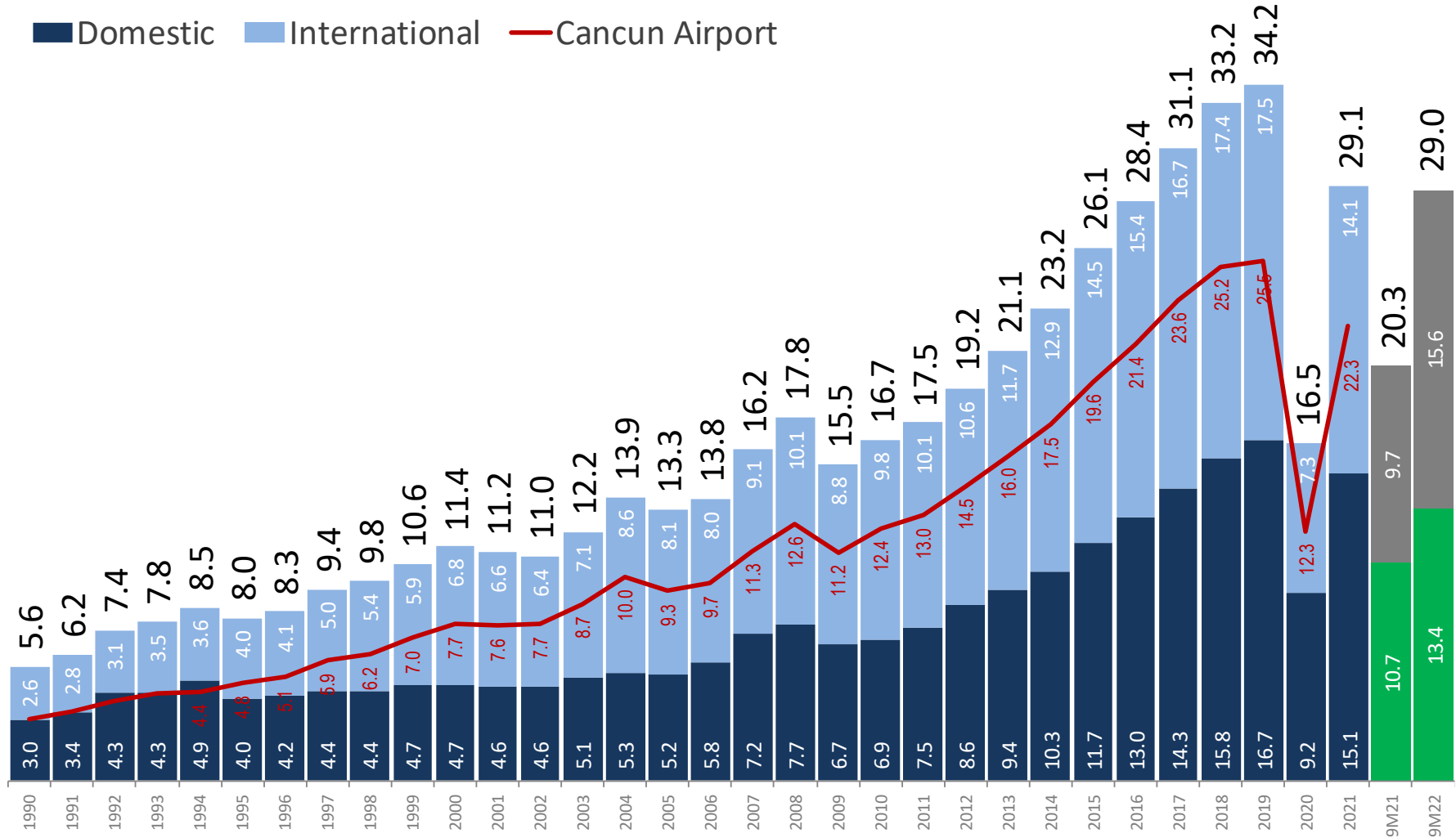
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	91	92	93	94	95	96	97	98	99	00	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	22
YOY Growth (%)	10.7	19.4	5.4	9.0	(5.9)	3.8	13.3	4.3	8.4	7.7	(1.8)	(2.2)	10.9	14.0	(4.1)	3.4	17.8	9.3	(12.5)	7.6	4.9	9.7	9.5	9.9	12.9	8.7	9.3	7.1	2.8	(51.6)	76.3	42.5

Source: ASA from 1990-1998. ASUR management thereafter
 Note: Transit and general aviation excluded
 Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.

CAGR '90-'21 (INT'L): **5.6%**
 CAGR '90-'21 (DOM): **5.3%**
 CAGR '90-'21 (Cancun): **6.7%**



Passenger traffic by Origin – Destination (million PAX)



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Region	99	00	01	02	03	04	05	06	07	08	09	10	11	12	13	14	15	16	17	18	19	20	21	% Change 21 vs. 20	% of total 2021 ¹	% CAGR 99-21
Mexico	5.0	5.0	4.9	4.8	5.3	5.6	5.5	5.9	7.4	8.1	7.0	7.2	7.7	8.9	9.7	10.7	12.1	13.3	14.8	16.3	17.1	9.4	15.4	64.6	53.0	5.2
USA	4.1	4.6	4.5	4.4	4.9	5.9	5.6	5.3	6.0	6.5	5.9	6.2	6.2	6.2	6.8	7.6	8.8	9.4	10.1	10.2	9.7	4.8	10.8	124.8	36.9	4.5
Europe	0.7	0.9	0.9	0.8	1.0	1.3	1.2	1.3	1.4	1.5	1.0	1.2	1.3	1.5	1.7	1.7	1.7	1.8	1.9	2.0	2.1	0.4	0.8	86.4	2.9	1.0
Canada	0.3	0.4	0.5	0.6	0.7	0.8	0.8	0.8	1.0	1.3	1.3	1.5	1.7	1.8	1.8	1.9	2.0	2.1	2.2	2.4	2.7	1.1	0.5	(53.6)	1.8	2.5
Latin America	0.5	0.5	0.5	0.3	0.3	0.3	0.3	0.3	0.3	0.4	0.3	0.5	0.6	0.9	1.1	1.3	1.6	1.8	2.1	2.3	2.5	0.7	1.5	110.7	5.2	5.0
ASUR	10.6	11.4	11.3	10.9	12.2	13.9	13.4	13.6	16.1	17.8	15.5	16.7	17.5	19.2	21.1	23.2	26.1	28.4	31.1	33.2	34.2	16.5	29.1	76.3	100	4.7

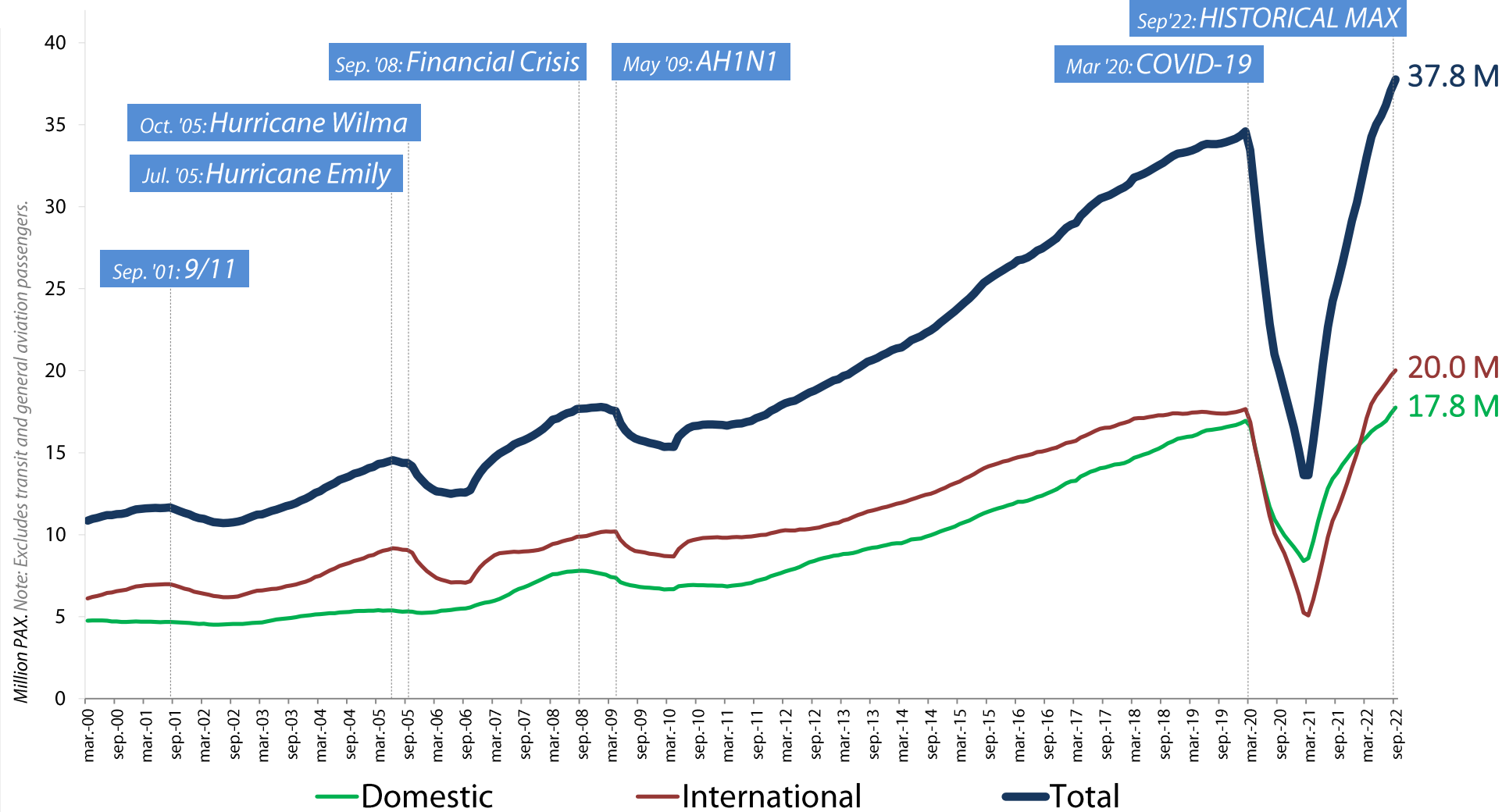
¹Note: % of total refers to 2021 figure
 Note: Excludes transit and general aviation;
 Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.



Historically, traffic has recovered and grown after exogenous events

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Passenger traffic during last 12-months at each specific date (million PAX)



EVENT	RECOVERY AFTER	Type of PAX	Historical Max.	(%) Sept 22 vs. Hist. Max
Sep '01: 9/11	13 months	Domestic	September '22	At Max
Oct '05: H. Wilma	16 months	International	September '22	At Max
May '09: H1N1	26 months	TOTAL	September '22	At Max
Mar '20: COVID-19	27 months			

Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded

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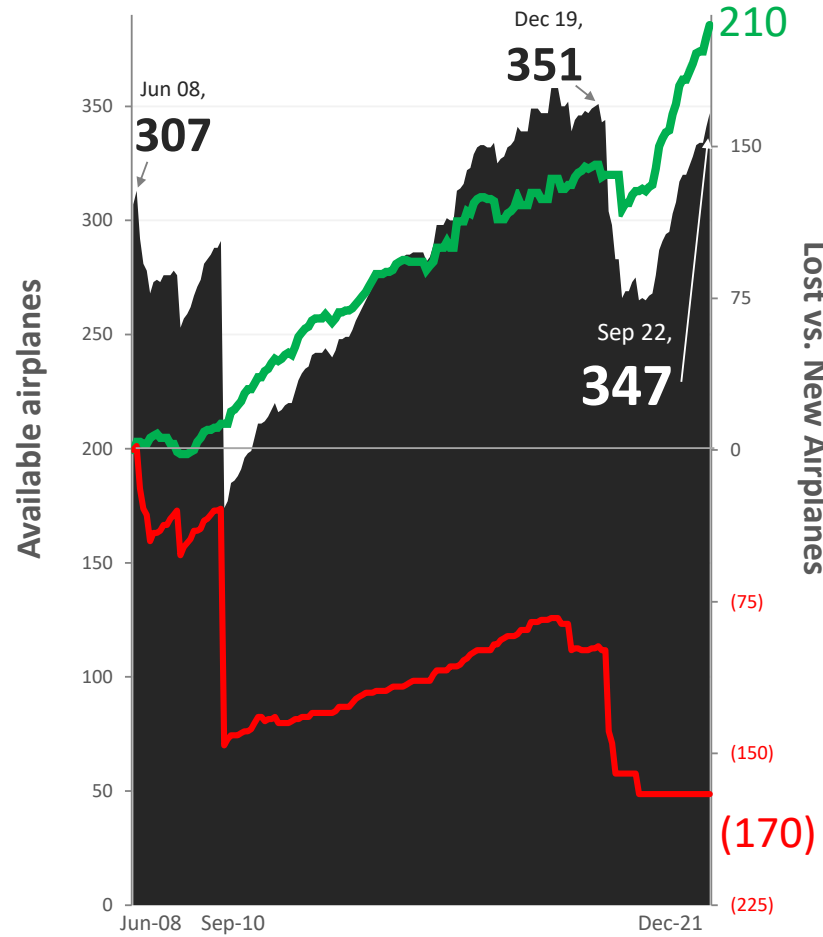
2022 Industry
Estimates:

347
available
airplanes

Last update: Jan 2022

Source:
www.airfleets.net
www.aertransport.org

Available Airplanes in Mexico



Available airplanes
 New airplanes - existing airlines
 Lost airplanes - suspended airlines

a) Existing Airlines

	jun-08	dic-19	sep-22	New Airplanes	Var. % Sep 22/Jun 08
VOLARIS	17	81	112	95	559%
AEROMEXICO	94	128	141	47	50%
VIVAAEROBUS	7	36	65	58	829%
AEROMAR	14	10	10	(4)	(29)%
MAGNICHARTERS	5	12	7	2	40%
TAR	0	11	12	12	100%
Subtotal	137	278	347	210	153%

b) Suspended Airlines

	jun-08	dic-19	sep-22	Lost Airplanes	Date Suspended
INTERJET	11	73	0	(11)	Dec 20
MEXICANA	78	0	0	(78)	Sep 10
ALMA	15	0	0	(15)	Nov 08
AEROCALIFORNIA	22	0	0	(22)	Aug 08
AVOLAR	8	0	0	(8)	Sep 08
ALADIA	3	0	0	(3)	Oct 08
AVIACSA	26	0	0	(26)	Aug 09
NOVA AIR	3	0	0	(3)	Sep 08
GLOBAL AIR	4	0	0	(4)	Jan 19
Subtotal	170	73	0	(170)	

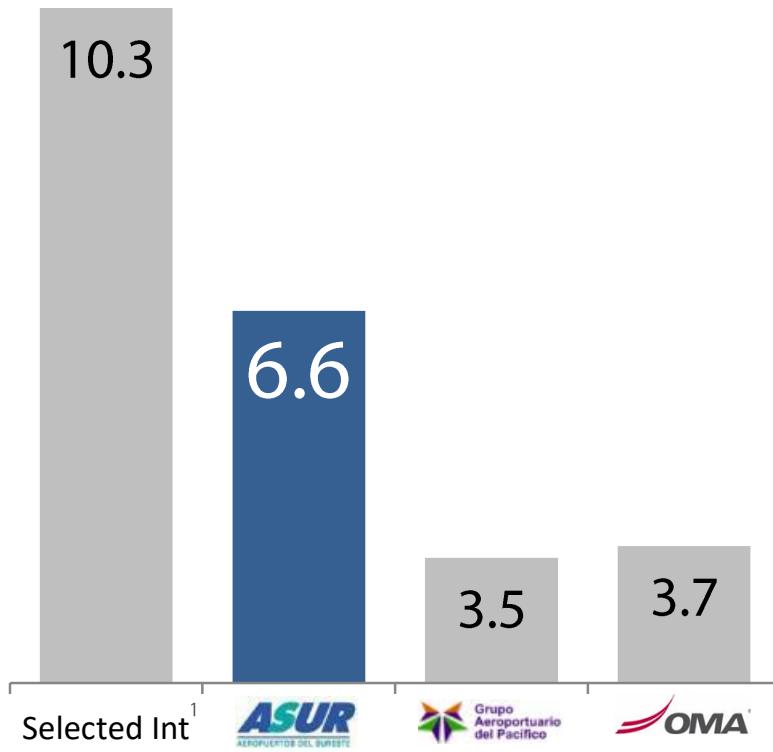
	jun-08	dic-19	sep-22	Diff.	Var. % Sep 22/Jun 08
Total Net	307	351	347	40	13%

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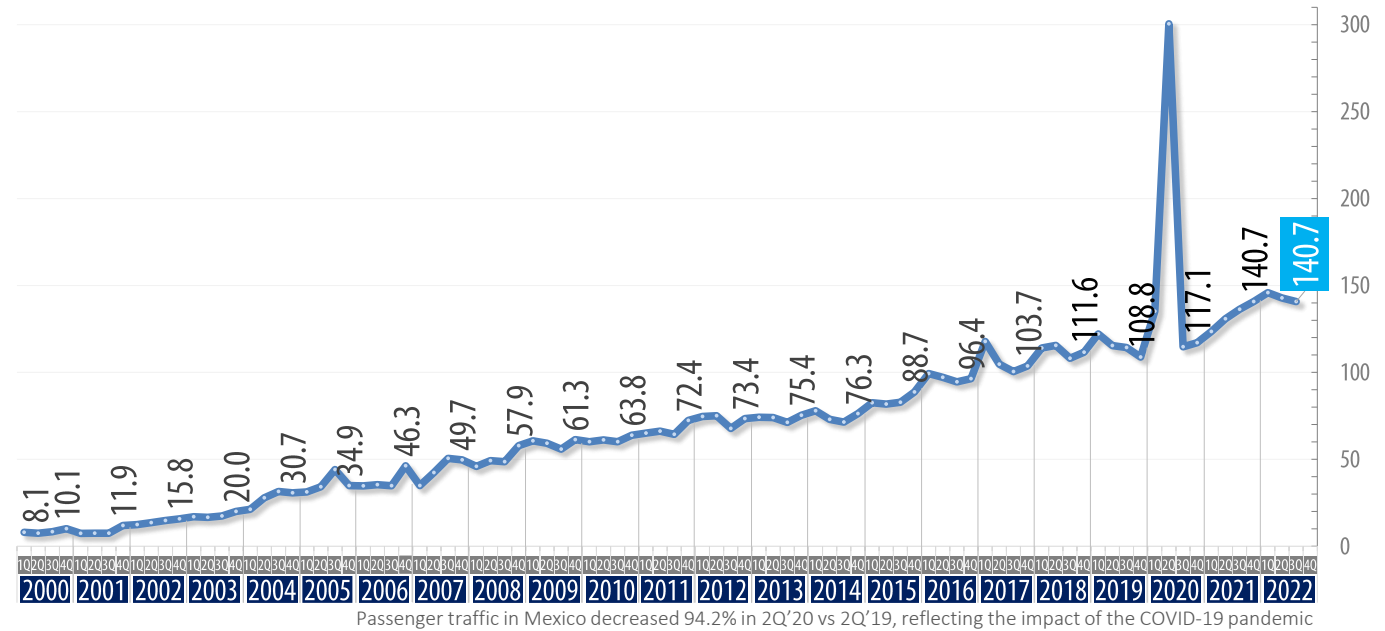
Nominal CAGR 2000 – 2021: **19.1%**; (Mexican CPI CAGR 2000-2021: 4.3%)

2021 commercial revenue per PAX
vs. peers (US\$/PAX) – converted at a 2021 average
FX of PS. 20.4672/US\$ for Mexican Airports



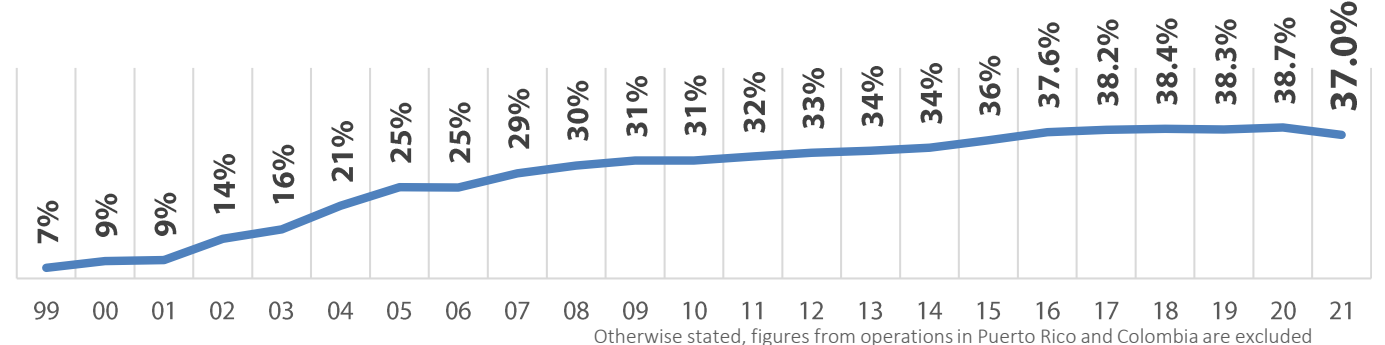
¹ International average includes figures for Fraport, Copenhagen Airports, Vienna Airport, Aeroports do Paris and Zurich Airport; Note: OMA commercial revenues exclude revenues from Cargo, NH Hotel (Mexico City Airport), Hilton Garden Inn Hotel (Monterrey Airport) & Aero Industrial Park; GAP commercial exclude revenues from Montego Bay & Kingston operations; Amounts converted to US\$ at a 2021 average FX of Ps. 20.4672/US\$ (banxico.org.mx), where applicable; Note: Commercial revenue per passenger recorded in 3Q'05 reflects a one time payment from Dufry Mexico of Ps.39.5mm; Commercial revenue recorded in 4Q'06 reflects a one time payment of Ps.19.1mm from Aldeasa for a new concession contract at Terminal 3 in Cancun International. Passenger traffic excludes transit and general aviation; Commercial revenue per passenger CAGR based on full year 2021 and full year 2021 figures

Commercial revenues per passenger per quarter evolution
(Pesos / Passenger in Mexican pesos as of date reported)



Passenger traffic in Mexico decreased 94.2% in 2Q'20 vs 2Q'19, reflecting the impact of the COVID-19 pandemic

Non Regulated Revenues as % of Total Revenues
(excluding Revenues from Construction Services)



Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded

Track record of consistent revenue growth and profitability

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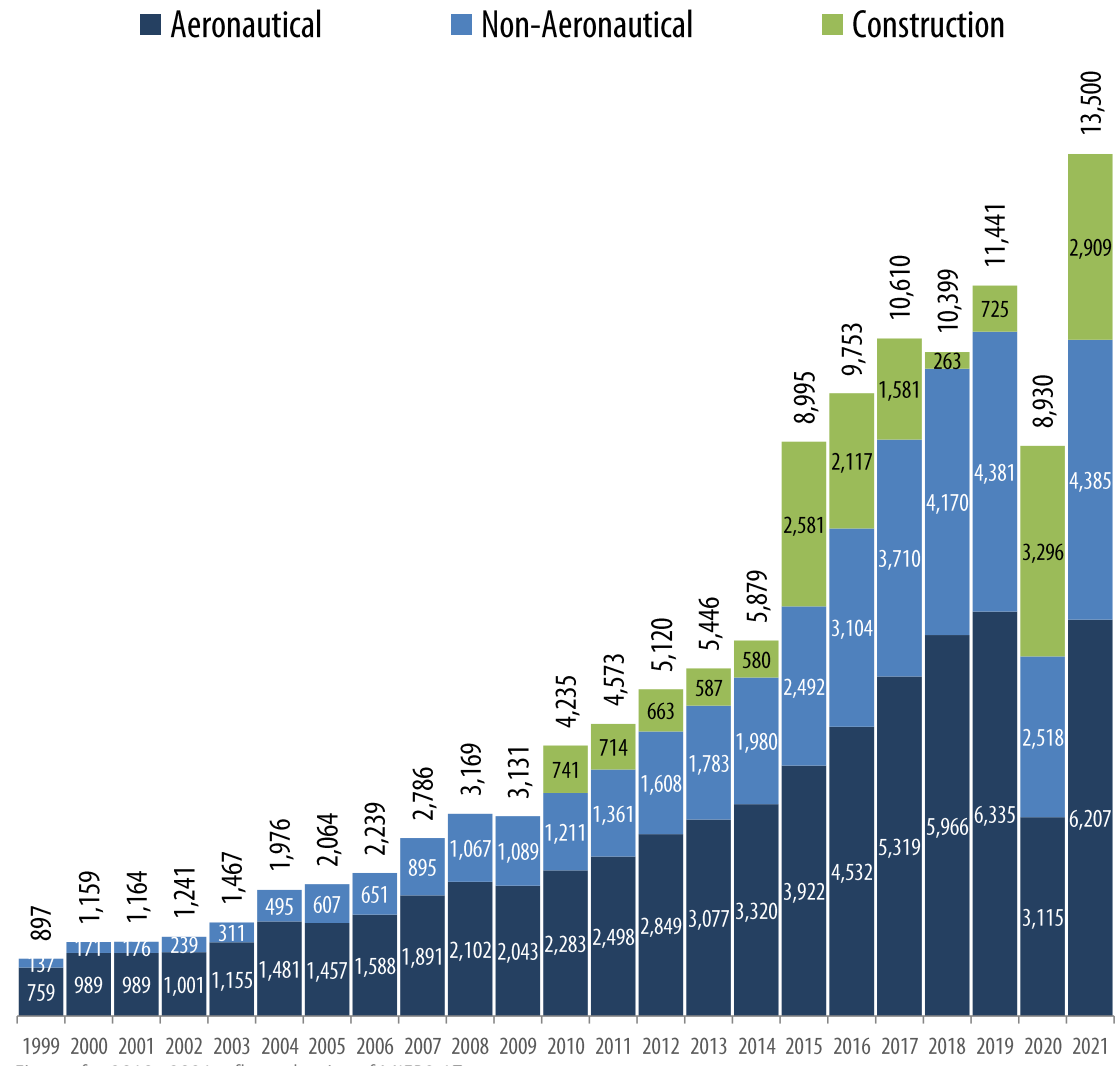
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Total
Revenues
CAGR
1999 – 2021:
11.9%

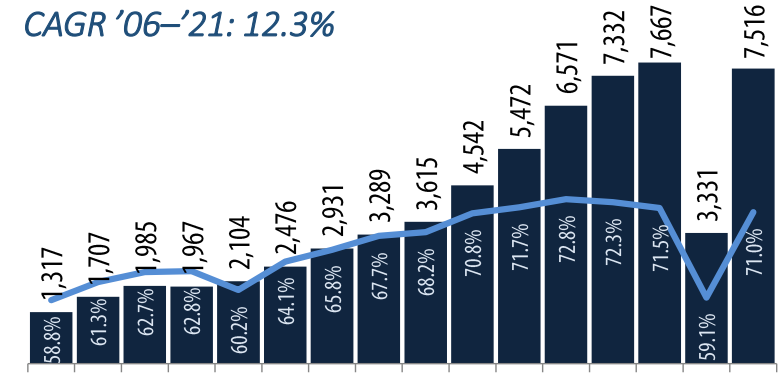
*(Not including Revenues
from Construction
Services)*

1999 – 2021 Revenues



Figures for 2010 - 2021 reflect adoption of MIFRS-17
Note: From 1999 to 2007 figures in nominal Mexican pesos adjusted for inflation as of Dec. 31st of each year

EBITDA & EBITDA Margin (Ps. Mm)



2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021
EBITDA means net income before: provision for taxes, deferred taxes, profit sharing, non-ordinary items, participation in the results of associates, comprehensive financing cost and D&A. EBITDA should not be considered as an alternative to net income, as an indicator of our operating performance or as an alternative to cash flow as an indicator of liquidity. Our management believes that EBITDA provides a useful measure that is widely used by investors and analysts to evaluate our performance and compare it with other companies. EBITDA is not defined under U.S. GAAP or IFRS and may be calculated differently by different companies. 2010 - 2021 EBITDA margin calculated w/o Rev. from Constr. Serv. for comparability with previous periods.

Growth rates: '99 – '21 CAGR (%)

Passenger traffic	4.7%
Total revenues	11.9%
EBITDA	13.3%
Net income	17.5%
Mexican CPI	4.5%

Source for Mexican CPI: Inegi; Note: CAGRs calculated in Mexican peso terms; Revenues from Construction Serv. not included; PAX figures exclude PAX in transit or general aviation. Otherwise stated, figures from operations in PR and Colombia are excluded.



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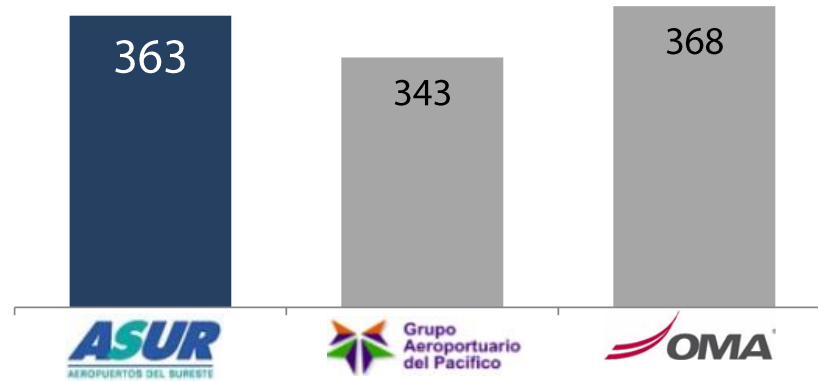
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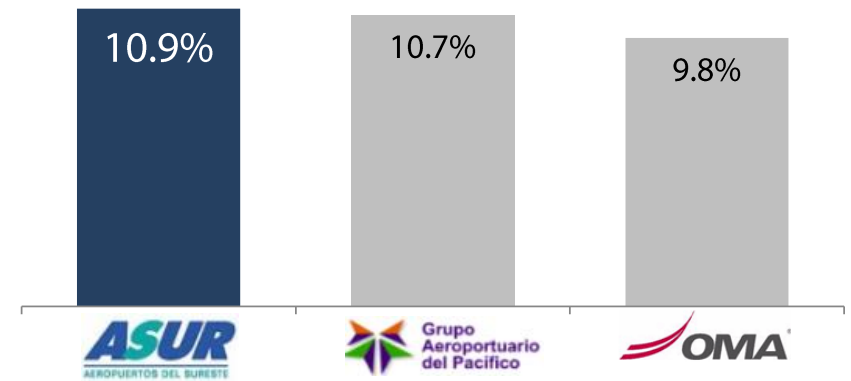
ACI has named Cancun as the **best airport in Latin America** for 4 consecutive years



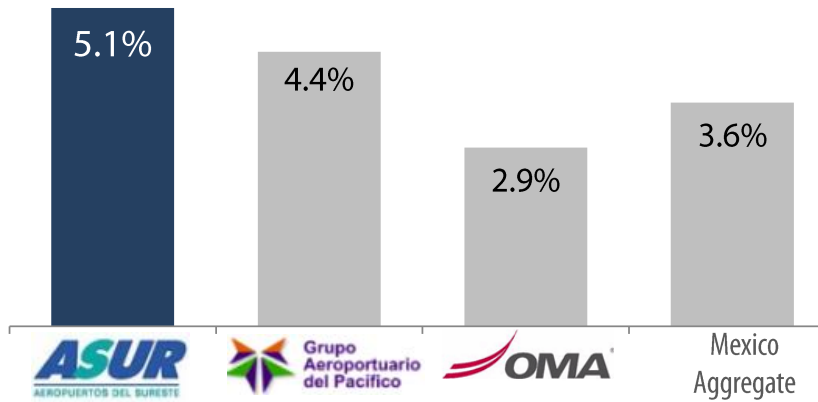
Revenue per PAX in 2021



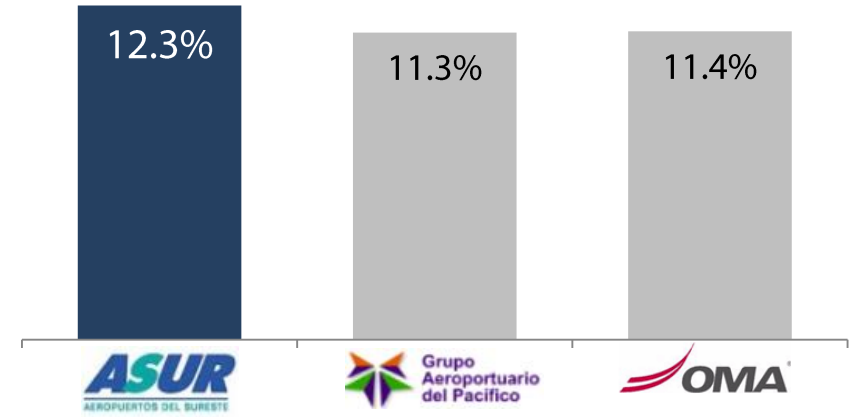
CAGR in Revenues 2006 – 2021 (%)



CAGR in PAX Traffic 2006 – 2021 (%)



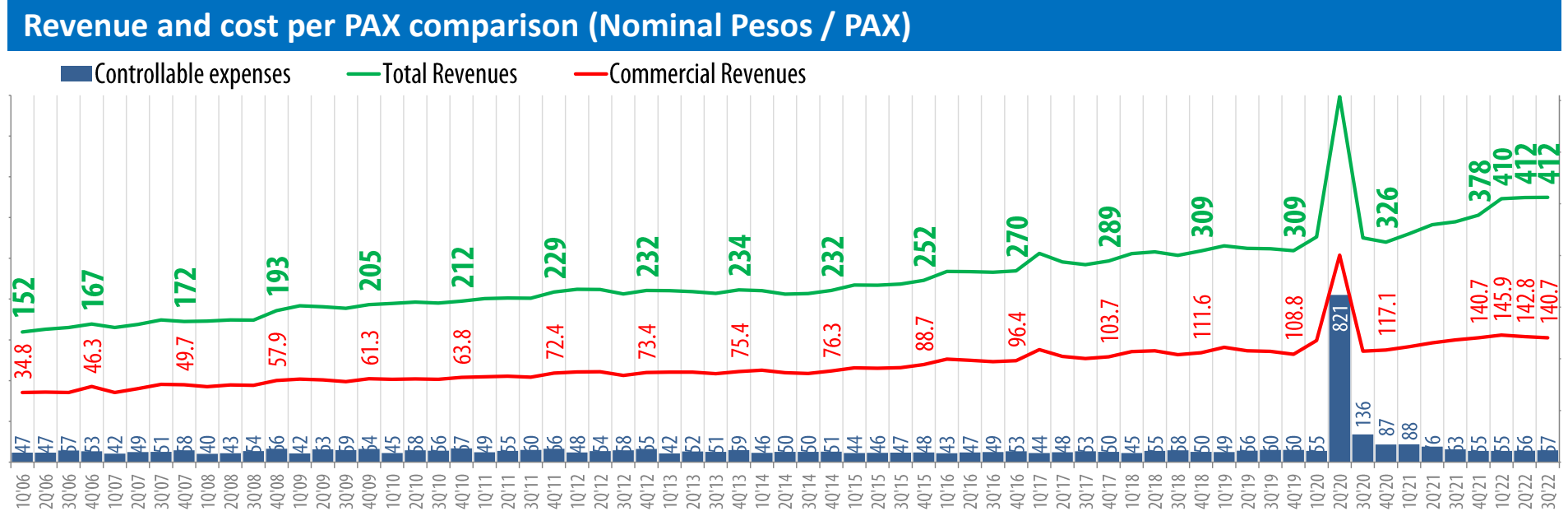
CAGR in EBITDA 2006 – 2021 (%)



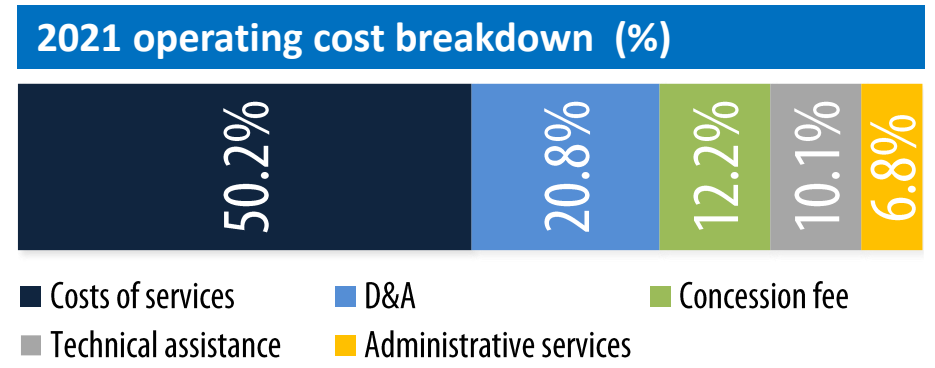
NOTES:

1. Revenues from Construction services are excluded for ASUR, GAP & OMA.
2. ASUR figures exclude 2021 PAX, revenues & EBITDA from its participation in San Juan Airport Operations (Puerto Rico) & Airplan (Colombia)
3. GAP figures exclude 2021 PAX, revenues & EBITDA from Montego Bay & Kingston Airport Operations.
4. OMA figures exclude 2021 PAX, revenues & EBITDA from Cargo, NH Hotel (Mexico City Airport), Hilton Garden Inn Hotel (Monterrey Airport) & Aero Industrial Park.

Revenues have grown at a faster rate than total costs and PAX traffic



NOTE: Total Revenue per passenger does not include revenues from construction services. Controllable expenses per passenger exclude: D&A, Concession Fee, Technical Assistance and Cost of Sales from Direct Commercial Operation. Controllable expenses 3Q'10: Does not reflect the Ps.128.0 million increase in the reserve for doubtful accounts resulting from the bankruptcy announced by Grupo Mexicana de Aviación. Controllable expenses 2020: Does not reflect the Ps. 65.5 million increase in the reserve for doubtful accounts resulting from the bankruptcy announced by Interjet (2Q'20 Ps. 21.6 million, 3Q'20 Ps 21.6 million and 4Q'20 Ps 22.3 million); Passenger traffic in Mexico decreased 94.2% in 2Q'20 vs 2Q'19, reflecting the impact of the COVID-19 pandemic.



2021 OPEX for Operations in Mexico equal: \$3,891.4M pesos (Puerto Rico and Colombia excluded)

Growth rates: '06 – '21 CAGR (%)

Passenger traffic	5.1%	Cost of services	7.7%
Revenues	10.9%	Administrative services	6.8%
EBITDA	12.3%	Total costs	7.0%
Net Income	16.3%	Mexican inflation (CPI)	4.3%
		Mexican GDP growth	1.4%

Growth rates in Mexican peso terms; Mexican inflation growth rate calculated as the % change in CPI indexed to 2006; total costs include concession fee, technical assistance, administrative services, costs of services and D&A; PAX traffic excludes Transit and G.A. PAX. Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.

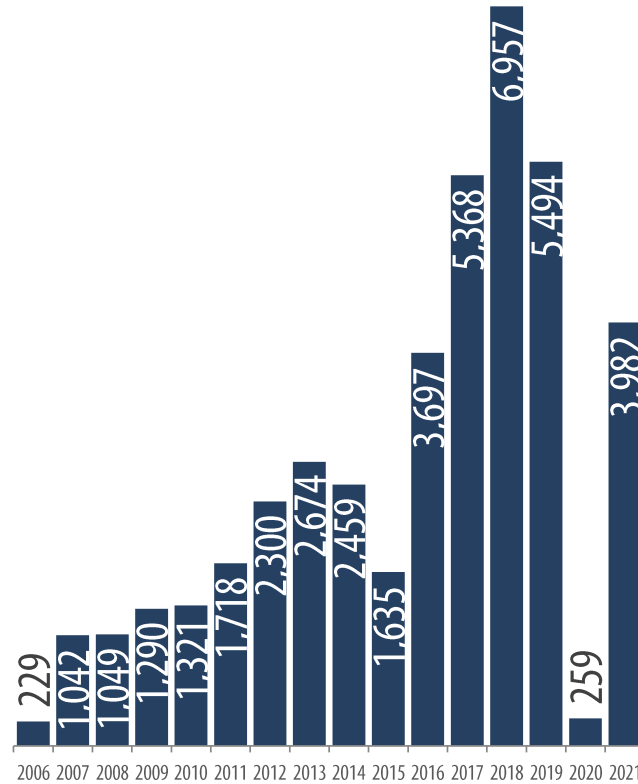


ASR
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NYSE

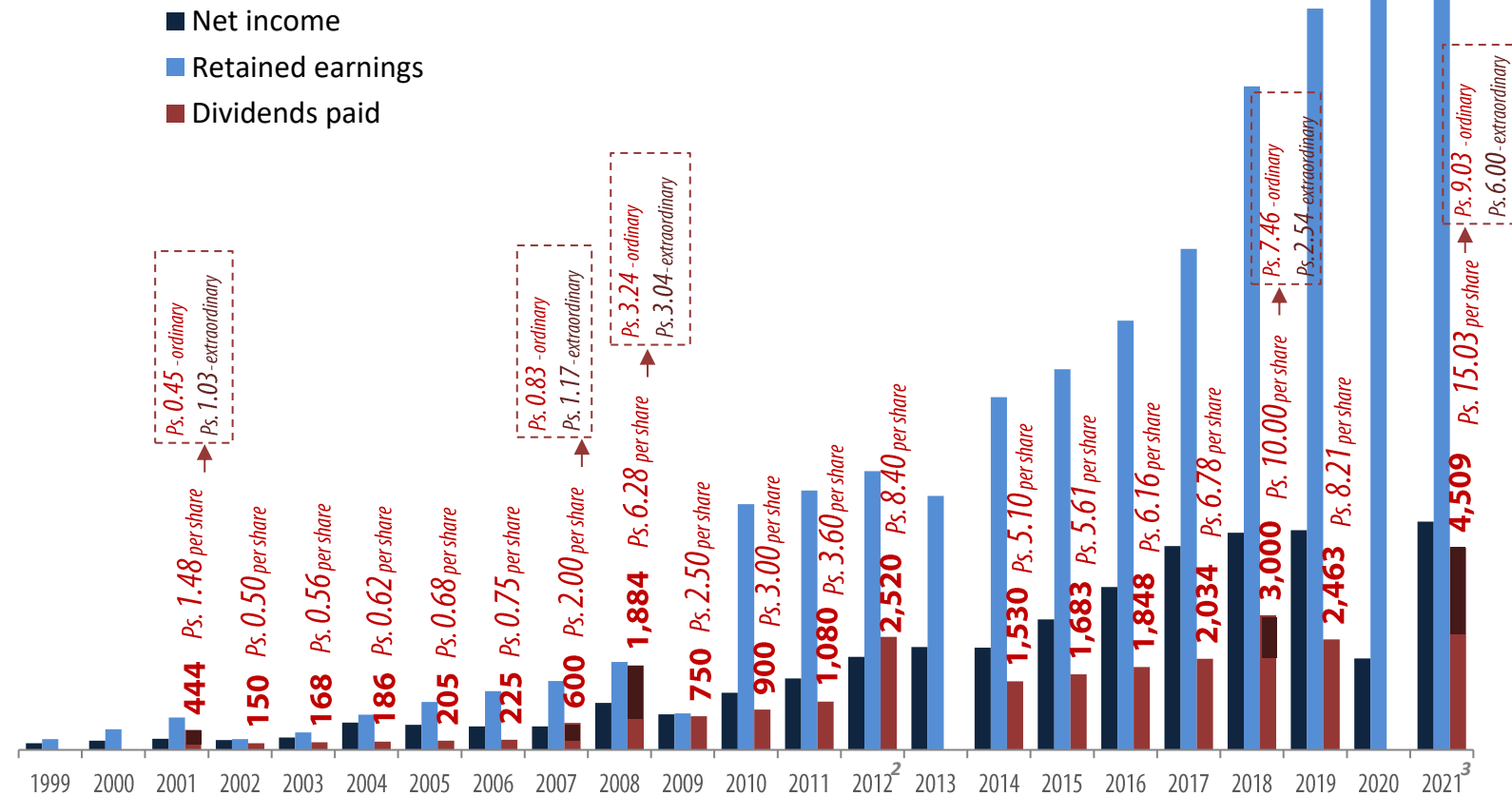
Dividends evolution 1999 - 2021

22 years

EBITDA – CAPEX (Ps. million)



Net Income, retained earnings and dividends evolution (Ps. thousands) ¹



Note: Retained Earnings for the years 2010 - 2021 reflect the adoption of IFRS.

¹ Note: Figures in nominal Mexican pesos for the respective year; for illustrative purposes, dividend in each year in the chart above relates to the dividend paid in nominal pesos in the year thereafter, i.e. dividend shown in year (x) in the chart above is actually the dividend paid in year (x+1) according to ASUR financial statements; ² Note: 4.00 pesos per share paid in May 2013; 4.40 pesos per share paid in December 2013. ³ Note: Ordinary \$9.03 pesos per share and Extraordinary \$6.00 pesos per share net dividend approved by the Annual General Shareholders Meeting on April 22th, 2022. Otherwise stated, figures from operations in Puerto Rico and Colombia are excluded.

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High Corporate Governance Standards

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- Sarbanes-Oxley compliant
- Four committees led by board members
- Audit committee comprised of 3 independent members of the board of directors

Seven out of eleven board members are independent ¹

	Board of Directors	Audit Committee	Operations Committee	Nominations & Comp. Committee	Acquisitions & Cont. Committee
Fernando Chico Pardo Founder and President of Promecap	President		X	X	President
José Antonio Pérez Antón CEO of Grupo ADO	X		X	X	
Bárbara Garza Lagüera Gonda¹ Alternate member Board of Directors of FEMSA	X			President	
Ricardo Guajardo Touche¹ Former president of BBVA Bancomer	X	President¹	X		
Francisco Garza Zambrano¹ Former President of CEMEX North America	X	X	President		
Guillermo Ortiz Martinez¹ Former Governor of Mexico Central Bank for 12 yrs.	X	X			
Rasmus Christiansen ¹ Former CEO of Copenhagen Airports International	X		X		X
Pablo Chico Hernández Director SSA Marine	X				
Aurelio Pérez Alonso Deputy Chief Executive Officer of Grupo ADO	X				X
Heliane Steden¹ Managing Director at Merrill Lynch	X				
Diana M. Chávez¹ Ex. Director and Chairperson of the Board of CIFAL	X				

Short & Long Term Objectives



- Further develop our commercial business
- Improve our passenger volumes
- World Class service – ASQ Program
- Improve capital structure
- Monitor new business opportunities

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ASR LISTED NYSE
22 years

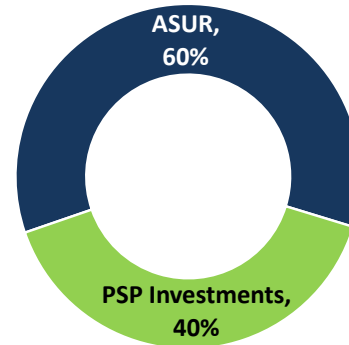
Puerto Rico & Colombia

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- International**

AEROSTAR

AIRPORT HOLDINGS LLC

Country: **Puerto Rico (US)**
 Start of Operations: **Feb 27th, 2013**
 Ownership:



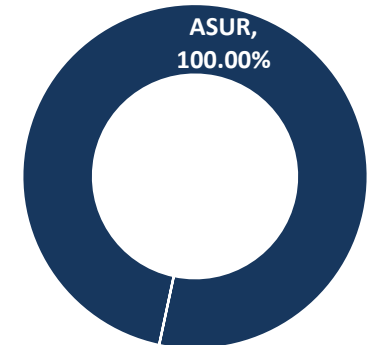
Airports:

- **SJU: Luis Muñoz Marin (SAN JUAN)**

airplan

OPERADORA DE AEROPUERTOS CENTRO NORTE

Country: **Colombia**
 Start of Operations: **Oct 19th, 2017**
 Ownership:



Airports:

- **MDE: José María Córdova (RIONEGRO)**
- **EOH: Olaya Herrera (MEDELLÍN)**
- **MTR: Los Garzones (MONTERÍA)**
- **UIB: El Caraño (QUIBDÓ)**
- **APO: Antonio Roldan B. (CAREPA)**
- **CZU: Las Brujas (COROZAL)**



8 years of
successful
operation in
San Juan,
Puerto Rico

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AEROSTAR
AIRPORT HOLDINGS LLC



AEROSTAR
AIRPORT HOLDINGS LLC

- Luis Munoz Marin International Airport (SJU), in San Juan Puerto Rico (9.7M PAX during 2021) is the largest and busiest airport in the Caribbean.
- Feb 27th, 2013 initiated with the operation of the airport:
 - Term of 40 years
 - Upfront payment of \$615M USD
 - Airlines serving LMM will collectively make aggregate payments of \$62M USD/yr for the first five years; years 6-40 the payment will be increased annually by the U.S. CPI
 - Revenue-sharing payments to PRPA: fixed at \$2.5M USD first five years; 5% of gross airport revenues (years 6-30); 10% of gross airport revenues (years 31-40)
 - Minimal Capital Improvement projects: \$34M USD
 - Consolidation: Equity method up to may 2017
- May 26th, 2017: ASUR increases its participation to 60%.
- Jun 1st, 2017: ASUR begins consolidating its operations in Aerostar line by line.

Total Passenger Traffic 2021: **9.7M**

- SJU accounts for over 93% of Puerto Rican passenger traffic
- Approximately 83% of enplanements are origin and destination (“O&D”)
- SJU is served by a strong and diverse group of 35 airlines
- Aerostar works closely with the airlines and the Puerto Rico Tourism Company in the development of new routes and expansion of services to existing destinations
- September 21, 2017: Hurricane Maria hits Puerto Rico.

AEROSTAR
AIRPORT HOLDINGS LLC

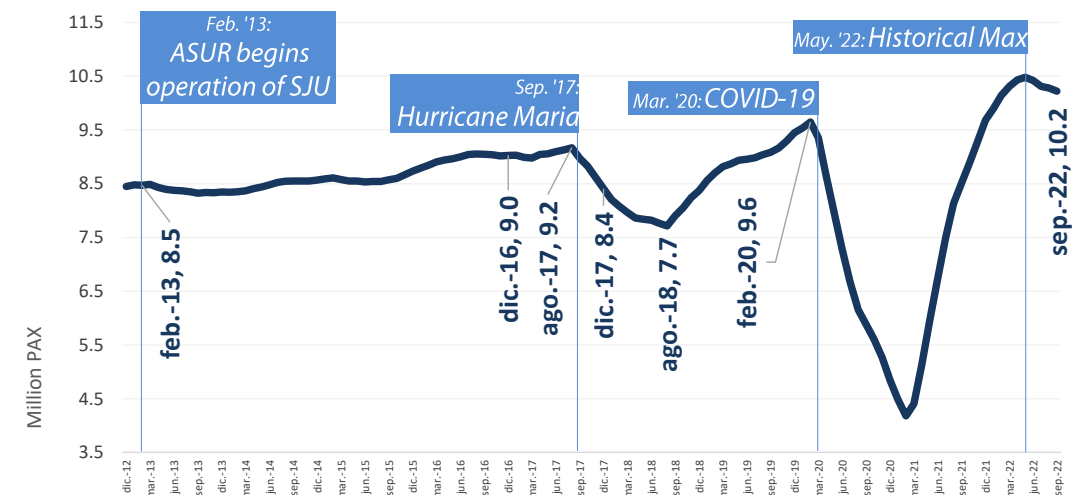
Summary of Passenger Traffic

	Annual		% Change
	2020	2021	
Total PAX	4,845,353	9,684,227	99.9
Domestic PAX	4,547,541	9,138,875	101.0
International PAX	297,812	545,352	83.1

	Jan-Sep		% Change
	2021	2022	
Total PAX	7,175,392	7,714,993	7.5
Domestic PAX	6,811,926	7,041,345	3.4
International PAX	363,466	673,648	85.3

Passenger figures include transit and general aviation passengers.

PAX traffic during last 12-months (at each specific date)



Source of PAX Figures from Feb 13: ASUR filings

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22 years

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Aerostar
 Total
 Revenues for
 9M'22:

\$2,804,209

(thousands of Mexican
 pesos, excluding
 Construction Revenues)

AEROSTAR
 AIRPORT HOLDINGS LLC

AEROSTAR: Main Financial Data

	9 months		% Change
	2021	2022	
	Consolidated	Consolidated	
TOTAL Passengers (thousand)	7,175	7,715	7.5
Total Revenues	2,675,932	3,015,339	12.7
Aeronautical	1,499,690	1,588,325	5.9
Non-Aeronautical	1,035,794	1,215,884	17.4
- Commercial Revenues	1,028,614	1,207,414	17.4
- Commercial revenues per PAX	143.4	156.5	9.2
Construction Revenues	140,448	211,130	50.3
Total Revenues w/o Construction Revenues	2,535,484	2,804,209	10.6
Operating Costs and Expenses (exc. Construct. Costs) *	1,279,756	1,305,991	2.1
Comprehensive Financing Result (Cost)	(340,086)	(337,518)	(0.8)
EBITDA	1,457,368	1,547,895	6.2
Adjusted EBITDA Margin **	57.5%	55.2%	(228 bps)

000 of Mexican Ps at an avg. Exch. rate of 20.2334

* Adjusted EBITDA Margin excludes the effect of IFRIC 12 with respect to the construction of or improvements to concessioned assets, and is calculated by dividing EBITDA by total revenues less construction services revenues

Figures presented in the table above compare Aerostar's independent results for the 9-month period ended September 30, 2022 and 2021

ASR
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NYSE
22 years

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Aerostar
Commercial
Revenues per
Passenger for
9M'22:
\$156.5

*(Mexican pesos per
passenger)*

AEROSTAR
AIRPORT HOLDINGS LLC

AEROSTAR: Commercial Revenues

	9 months		% Change	9 months		% Change
	2021	2022		2021	2022	
	Consolidated	Consolidated		Consolidated	Consolidated	
TOTAL				PER PASSENGER		
Commercial Revenues	1,028,614	1,207,414	17.4	143.4	156.5	9.2
DCO	238,898	263,352	10.2	33.3	34.1	2.6
without DCO	789,716	944,062	19.5	110.1	122.4	11.2

TOTAL: Thousands of Mexican pesos at an average exchange rate of 20.2334;

PER PASSENGER: Mexican pesos at an average exchange rate of 20.2334;

DCO = Direct Commercial Operation. Represents ASUR's direct operation in its convenience stores in Puerto Rico; Commercial Revenues exclude Other aeronautical revenues (fuel farm / flowage - base and excess rent)

Figures presented in the table above compare Aerostar's independent results for the 9-month period ended September 30, 2022 and 2021

- Consistent growth in commercial revenues from an increased number of concessions, optimized passenger flow and improved product offerings.
- Around \$170M USD invested in modernizing terminal offerings through new concession concepts, self-operating Convenience Stores, and updated parking and car rental facilities



Oct 19, 2017:
ASUR begins
the operation
of Airplan



- This acquisition is an important strategic addition that allows ASUR to enter the South American market by offering airport services through six airports in Colombia:
 - RIONEGRO - Jose Maria Cordoba
 - MEDELLÍN - Olaya Herrera
 - MONTERIA - Los Garzones
 - QUIBDÓ - El Caraño
 - CAREPA - Antonio Roldan B.
 - COROZAL - Las Brujas

- Oct 19th, 2017: ASUR begins consolidating its operations in Airplan line by line.
- May 25, 2018: ASUR acquires the remaining 7.58% of Airplan bringing its ownership stake in the company to 100%.

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Total Passenger Traffic 2021: **10.5M**

- Traffic at Airplan airports accounts for 16.1% of passenger traffic in Colombia (as of Dec 2021) (*Bogota Airport, the busiest one in the country accounts for 48%*)
- Airplan is the second-largest airport concession holder in Colombia, with 10.5 million passengers in 2021
- September 20, 2017: Strike of local pilots at a major international carrier

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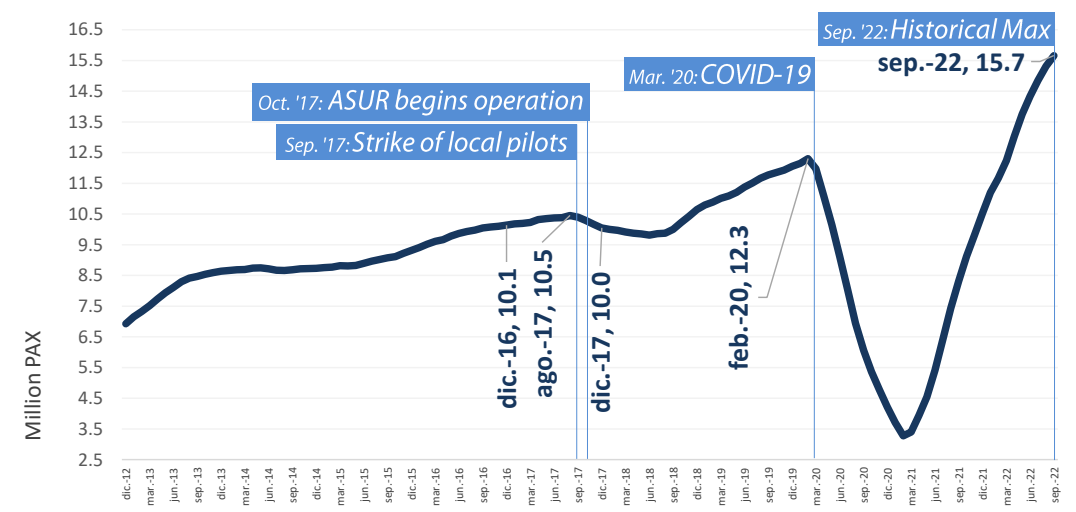
Summary of Passenger Traffic

	Annual		% Change
	2020	2021	
Total PAX	4,215,435	10,530,105	149.8
Domestic PAX	3,625,324	8,984,220	147.8
International PAX	590,111	1,545,885	162.0

	Jan-Sep		% Change
	2021	2022	
Total PAX	6,920,374	12,048,267	74.1
Domestic PAX	5,911,758	10,056,838	70.1
International PAX	1,008,616	1,991,429	97.4

Passenger figures exclude transit and general aviation passengers, as reported by ASUR.

PAX traffic during last 12-months (at each specific date)



Source of PAX Figures from Oct 17: ASUR filings

Airplan
Total
Revenues for
9M'22:
\$2,013,784
(thousands of Mexican pesos, excluding Construction Revenues)



AIRPLAN: Main Financial Data

	9 months		% Change
	2021	2022	
	Consolidated	Consolidated	
TOTAL Passengers (thousand)	7,121	12,466	75.1
Total Revenues	1,078,719	2,017,134	87.0
Aeronautical	767,026	1,524,083	98.7
Non-Aeronautical	307,442	489,701	59.3
- Commercial Revenues	305,633	489,266	60.1
- Commercial revenues per PAX *	42.9	39.2	(8.6)
Construction Revenues	4,251	3,350	(21.2)
Total Revenues w/o Construction Revenues	1,074,468	2,013,784	87.4
Operating Costs and Expenses (exc. Construct. Costs)	871,151	1,085,288	24.6
Comprehensive Financing Result (Cost)	(70,271)	183,362	(360.9)
EBITDA	539,916	1,230,146	127.8
Adjusted EBITDA Margin **	50.2%	61.1%	1,084 bps

Thousands of Mexican pesos at an average exchange rate of 216.3528 COP / MXP

* For the purpose of calculation, 200.5 and 417.5 thousand transit and general aviation PAX are included in 9M21 and 9M22

** Adjusted EBITDA Margin excludes the effect of IFRIC 12 with respect to the construction of or improvements to concessioned assets, and is calculated by dividing EBITDA by total revenues less construction services revenues

Figures presented in the table above compare Airplan's independent results for the 9-month period ended September 30, 2022 and 2021